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Christian Higher Education in
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0936

Sept. 20th, 1926.

Mr. Frederick H. Cone,
181 Front Street,
New York City.

Dear Fred:

Just to revive your memories of West China, I am sending you this little article on the science work at the University. I am sure you will be pleased with it for it indicates, in spite of many handicaps, that they are doing exceedingly good work.

Much of this article was written by a young chap just out from America, who would not enthuse over scientific equipment if it were not really good. How do you like the looks of the Normal School?

We are now nearly settled in our apartment at Wallace Lodge and hope to see you and Ethel some day in the not distant future. Elizabeth leaves for Swarthmore today. I feel quite set-up with a daughter starting off to college.

With love from us all,

As ever yours,

JMY/RT

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FREDERICK H. CONE & COMPANY

INCORPORATED

CABLE ADDRESS:
LAPSTONE, NEW YORK

IMPORT AND EXPORT

181 FRONT STREET
CORNER BURLING SLIP

NEW YORK Sept. 21, 1926

CODES:
LIEBER'S STANDARD,
A. B. C. 4TH & 5TH EDITIONS.

James M. Yard, Esq.,
150 Fifth Ave.,
New York City.

Dear Jim:-

It was nice to have your letter of the 20th.

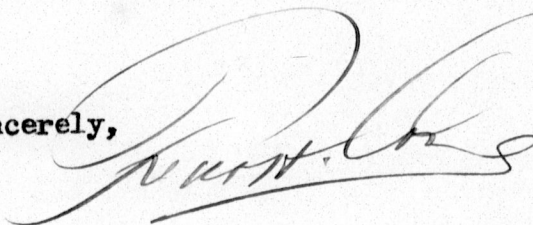
This is a fine time to raise money for anything in China, particularly West China, and particularly from business men. You have my sympathy. I find a strong propoganda coming up indicating that business men in this Country are asked to furnish money for educational purposes in China, and the Missionaries in China, particularly those in charge of education, working against business interests. Have you heard anything about it? Some time we must have a talk.

Ethel wrote Mabel a letter in July, but I do not think she has heard from her.

We started to move yesterday and I suppose will be settled some time in the course of a few years.

Our best to you all,

Sincerely,



FHC/CH

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0938

November 18, 1926

Mr. Frederick H. Cone
181 Front St.
New York City

Dear Fred:

May I say just a word in reply to your objection to mission colleges, especially on the point that they are hot-beds of radicalism.

Take, for example, Peking University. Let me grant at once that Peking is very progressive, let me even say, radical. On the other hand, I must point out that it is a very light pink compared with the Peking Government University; and right at that point, disregarding many others that seem to be of greater importance, I believe the American business man can well afford to support missionary colleges in China.

There is a balance and a reasonableness there that we can ill afford to lose. I have known of many cases where the students from Christian colleges have taken the lead and calmed the hot heads from Government Schools.

In just these days of suspicion and misunderstanding, it is a great advantage to have some mighty able men, both Chinese and foreigners, associated on the faculties of our Christian schools. Such institutions serve as centers in which the West and the East can come to understand each other through friendship and co-operation. The two great civilizations of China and America need to be interpreted to each

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November 18, 1926

Mr. Frederick H. Cono
181 Front Street
New York City

other, and I can conceive of no better method than that afforded by the mission colleges which we have established in China.

It is of course also true that many of our mission school graduates are foolish and unreasonable. On the other hand, I think any fair man who knows all the facts must admit that the group of our best Chinese Christian leaders (graduates of mission colleges) is the ablest and most promising group in China.

In the end it is men like W. W. Yen, David Yui, Alfred Sze, T. Z. Koo, C. Y. Chen, C. T. Wang, C. C. Wang, and Wellington Koo who must solve what we call the problem of China. I think that anyone would admit that that problem cannot be solved without the help of these very men.

I believe that what I have said is important in the discussion of this question, and I want you to give it due consideration.

I hope that we can see you and Ethel often, for you both do Nabelle and me lots of good.

With kindest regards,

Sincerely yours,

JMY:MD

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FREDERICK H. CONE & COMPANY

INCORPORATED

CABLE ADDRESS:
LAPSTONE, NEW YORK

IMPORT AND EXPORT

181 FRONT STREET
CORNER BURLING SLIP

CODES:
LIEBER'S STANDARD,
A. B. C. 4TH & 5TH EDITIONS.

NEW YORK Nov. 20, 1926

Mr. James M. Yard,
150 Fifth Ave.,
New York, N.Y.

Dear Jim:-

Thanks for your letter of November 18th.

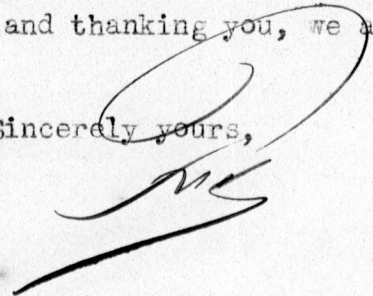
The subject is a very big one and has its pros and cons. I agree with you in so much that you must not object to my having some few points of disagreement. In the main, of course, you are right as only generations can prove.

As a quiet tip I would suggest when talking to Businessmen you drop Wellington-Koo as an example. This mans recent action in leaving Peking in disguise to save his throat and taking refuge for two or three years in the International Settlement at Tientsin, indicating that his confidence in his own Chinese People was so great that he preferred to take advantage of the Extrality Treaty ~~action~~ to save his throat, and now that he has been returned to Peking he is screaming like a Maniac for the cancellation of the Extrality Treaty.

He probably is one of the best examples of the unfitness of Chinese Government, and as he is an outstanding person is also probably indicative of the lack of stability of the Chinese. We all expect if the Southern Party moves further North to see Mr. Koo again take advantage of Extrality.

Give our best to Mabel, and thanking you, we are

Sincerely yours,



FHC/CH

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Feb. 15, 1927.

Mrs. Frederick H. Cone,
439 East 51st Street,
New York, N. Y.

Dear Mrs. Cone:-

May I send you a very brief report on present conditions in China as they relate to the work of West China Union University.

After the Wanhsien affair of last September the University was closed for a few days at two different times. According to our latest report it was opened some time before Christmas and has been running along smoothly ever since with a slightly decreased enrollment.

Most of the women and children have left Chengtu, but the men have stayed by the job and are continuing their work in the University. The anti-foreign sentiment in Chengtu has not been strong at any time. We have had many expressions of friendship and appreciation on the part of both people and officials.

The government schools are not functioning and our work is, therefore, all the more useful. The best informed missionaries believe that in the Universities, the days of our greatest opportunity are just before us. They are not at all discouraged by the present political situation.

With kindest regards,

Sincerely yours,

JMY:EN

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Feb. 15, 1927.

Mr. Frederick H. Cone,
181 Front Street,
New York, N. Y.

Dear Mr. Cone:-

May I send you a very brief report on present conditions in China as they relate to the work of West China Union University.

After the Wanhsien affair of last September the University was closed for a few days at two different times. According to our latest report it was opened some time before Christmas and has been running along smoothly ever since with a slightly decreased enrollment.

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The government schools are not functioning and our work is, therefore, all the more useful. The best informed missionaries believe that in the Universities, the days of our greatest opportunity are just before us. They are not at all discouraged by the present political situation.

With kindest regards,

Sincerely yours,

JMX:BN

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File under cone

EDITORIAL NEW YORK AMERICAN MAY 15th, 1920.

A WELL-KNOWN New York banker wrote to a supposedly wealthy client, asking for a contribution to a good cause. -----

But whatever the appeal was for, it brought this moving response from the intended subscriber:

"Dear Mr. Blank:

For the following reasons I am unable to send you the check requested. I have been held up, held down, sand-bagged, trodden on, sat on, flattened out and squeezed. First by the United States Government Income Tax, Federal War Tax, Excess Profit Tax, Liberty Loans, Thrift Stamps, Capital Stock Tax, and every other tax that the mind of man could invent to extract my money.

Next, by the Society of John the Baptist, the Grand Army of the Republic, The Women's Relief, the Red Cross, the Dorcas Society, the Young Men's Christian Association, the Boy Scouts, the Young Women's Christian Association, the Jewish Relief, the Belgian Relief, and every hospital in town. Then on top of these come the Associated Charities.

The Government has so run my business that I don't know who owns it. I am inspected, suspected, examined, re-examined, informed, required and commanded, so that I don't know who I am, or why I am here. All I know is that I am supposed to be an inexhaustible supply of money for every known desire or hope of the human race. And because I will not sell all I have to go out and beg, borrow or steal more to give away, I am cursed, discussed, boycotted, talked to, talked about, lied to, lied about, held up, robbed and ruined. And the only reason I am clinging to life is to see what in --- is coming next."

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March 8, 1927.

Mr. Frederick H. Cone,
181 Front Street,
New York, N. Y.

Dear Fred:

In that interesting letter which you read the other day you neglected to mention that you were a member of the Society that maintains the Zoo. I saw your name when I was there with the girls, not long ago. That should be remedied. By the way, I have not yet received a copy of that letter, which I hope you will not fail to send.

It was good to see you and Ethel the other day. I hope she is all right and did not wear herself out last week.

Yours as ever,

JMY:BN

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March 23, 1927.

Mr. Frederick H. Cone,
181 Front Street,
New York, N. Y.

Dear Fred:

Now about the pigs! All I know is that they do blow them up, and that I have always been told that they did it because it was easier to shave the bristles off. That seemed a reasonable answer to me and so I never pursued the matter further. I never heard of pig-skin being used as a water carrier and don't believe that it ever is in China.

We are looking forward to seeing you and Ethel next week.

Sincerely yours,
Yours as ever,

JMY:BN

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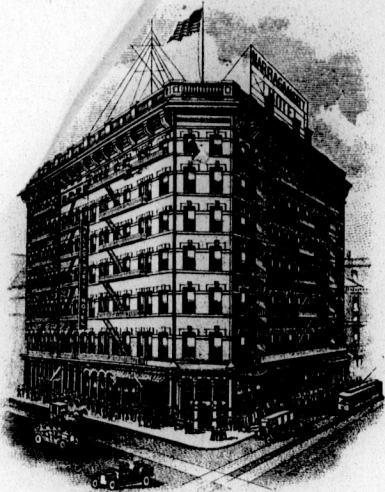
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COMMITTEE FOR
CHRISTIAN COLLEGES IN CHINA
NARRAGANSETT HOTEL

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PROVIDENCE, R.I.

March 23/23

My dear Dr Stuart,

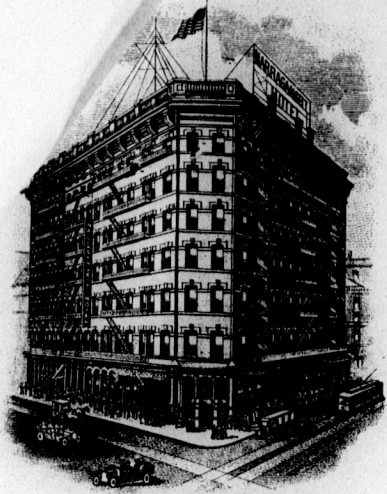
Your letter of the
twenty-first reached me just as I was
leaving home for this city. Thank you for
sending it. I am keenly interested in any
effort to consolidate the work of Christian
higher education in China.

I am sending a copy of your letter
to Dr James Rudicott, Queen Street,
West, Toronto Canada; as he is the
secretary of the Executive Committee of
our Board of Governors. I have asked
him to consult with the other members
of that Committee and to send the
result of their deliberations to you.

I have also sent a copy of your
letter to Dr James A. Franklin, 276,
Fifth Ave. New York, as he is one
of the representatives of our own

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Board of Managers on the Board of
Governors of the West China Union
University.

Mr George Vaux, Bryn Mawr, Pa. is
the Treasurer of our Board of Governors and
a member of the Executive Committee.

I shall be glad to be of any help to
you in your endeavor to bring together
the representatives of the several
colleges and universities doing higher
educational work in China.
With all good wishes, I am

Cordially yours
J. Taylor.

as from
5 Ripley Terrace
Newton Center
Mass.

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YALE IN CHINA

5 WHITE HALL, YALE UNIVERSITY
NEW HAVEN, CONN.

RECEIVED
UNIVERSITIES

MAY 5 1923

JOINT OFFICE

COMMITTEE FOR
CHRISTIAN COLLEGES IN CHINA

May 4, 1923.

My dear Mr. Moss:

In several recent meetings called to discuss unified education in China, reference has been made to a meeting held at Shanghai on May 1, 1922. In order that you may have the minutes of that meeting before you, I venture to enclose a copy. You will note that in section 2 there was definite endorsement of the division of China into areas as suggested by the Educational Commission with a member of the promotion committee elected from each area; and that there was also endorsement of the general recommendations of the Commission.

It was felt that while the six men named would represent the colleges from the various areas, any other person from a given area might serve in the absence from America of the individual named. It was with this in mind that Dr. Edmunds was asked to attend the New York meetings for Canton, Dr. Scott for Fukien, and Dr. Taylor for West China.

Mr. Moss will continue to inform you of developments in this country.

Very truly yours,

Edward H. Hunt

BHH/C

Mr. L. B. Moss
China Union Universities
150 Fifth Avenue
New York City

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West China



Union University

RECEIVED
UNIVERSITIES
NOV 19 1933
West China
JOINT OFFICE
CHENG TU, WEST CHINA

October 2nd 1923

Leslie B. Moss, Esquire,
150 Fifth Avenue,
New York, N. Y.

COMMITTEE FOR
CHRISTIAN COLLEGES IN CHINA

My dear Mr. Moss:

Allow me to thank you for your letter of July 14th with minutes of the meeting of the China university and college representatives re a united finance campaign. I regret that there was no representative of this university in the U. S. to meet with you. We are looking forward to having a representative of this university located in the homeland, but up to the present we have not been able to convince our Board of Governors that this is a justifiable expenditure of university funds.

I shall be pleased if you will keep me in touch with what is going on in order that we may be conversant with your plans when the time arrives for us to cooperate with you.

Very sincerely yours,

Joseph Beach
President.

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West China



Union University

West China

CHENG TU, WEST CHINA

Dec. 29, 1923.

COMMITTEE FOR
CHRISTIAN COLLEGES IN CHINA

President J. Leighton Stuart,
Peking University,
Peking.

My dear President Stuart:

Dr. Joseph Taylor, who has just returned to the field, has passed on to me your letter of March 21 reporting a conference between Mr. Hume, Mr. Edmonds, Mr. Porter and yourself for the purpose of organizing a joint promotional campaign in which Shantung and our University are asked to participate. You also ask that our Board of Governors appoint two representatives for a conference to put this matter into practical effect.

Our Board of Governors at its meeting in Toronto September 26th-27th, appointed Mr. George Vaux, Jr., Bryn Mawr, Pa., Dr. Ralph A. Ward, 150-5th Avenue, New York and Dr. James Endicott, 222 Queens St. W., Toronto, as a special committee to conclude any arrangement which they may approve regarding cooperation with other universities in union efforts. Perhaps this committee has already communicated with you, but if not I suggest that you address Mr. Vaux, Dr. Ward or Dr. Endicott, asking for their participation in your conference. Personally, and I think I may also speak for our University Senate here on the field, we are heartily in favor of one hundred per cent cooperation in all such matters as this, and you may rely upon our cooperation wherever we can give it.

I am endeavoring to secure the appointment of a representative of the University to be resident in New York to carry forward just such projects as you mention, but until such time as we have such a secretary present it will be necessary to communicate with the above committee.

With very best wishes, I am,

Yours truly,

Joseph Beech
President.

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March 7, 1924.

Doctor James Endicott,
299 Queen's Street West,
Toronto, Ontario,
Canada.

My dear Doctor Endicott:

On July 17th last, I wrote you regarding the proposal to establish a committee in this country to coordinate the publicity and campaign activities of the colleges and universities in China. I wrote you as Secretary of the Board of Governors of the West China Union University, inquiring whether the University would be prepared to enter into such an arrangement with the other colleges and universities.

Up to the present time we have had no indication from you as to any action taken on this matter. I wonder if you could tell us what the status of the proposal is, and whether there is any likelihood of the Board of Governors of the West China Union University entering into such an arrangement with the other universities and colleges?

You will recall, perhaps, that the committee was not to be established until two-thirds of the colleges and universities had agreed to the plan and until two-thirds of the North American Mission Boards cooperating in the colleges and universities had also agreed to the plan. As each university passed upon the proposal, it was to refer the matter to the respective cooperating Mission Board for approval, and let us know what action had been taken.

We have just received a letter from President Beech of the University, indicating that the University staff are highly in favor of such a proposal.

I trust that it will be possible for you to secure action approving the plan at an early date.

Very sincerely yours,

LBM/KJL

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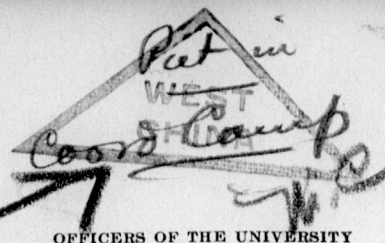
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WEST CHINA UNION UNIVERSITY
CHENGTU, WEST CHINA



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Hon. Newton Wesley Rowell, K.C.
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Mr. Mornay Williams, M.A., LL.B.
Mr. Herbert G. Wood, M.A.
Mr. James Wood, M.A.

American Office
150 FIFTH AVENUE
NEW YORK

OFFICERS OF THE UNIVERSITY

Joseph Beech, D.D., *President*
James L. Stewart, D.D., *Vice-President*
James M. Yard, B.L.S., *Representative in America*

Sept. 22nd, 1926.

Memorandum to Mr. Lewis and Dr. Eric North

For use in our future work I want to give you some notes and a couple of conversations I had recently in Philadelphia.

Mr. John Gribbel said; "Why don't the China Universities coordinate their appeal? Just last week I had a letter from Dr. Gowdy of Fukien, and now you come to me as a representative of West China. I have long been interested in Missions and so I am not peeved by these repeated appeals. However, if you approach some of the men to whom you ask me to introduce you, men of large means, but men who know very little about Missions, they would be vexed. I believe they would respond to a united appeal for Christian education in China."

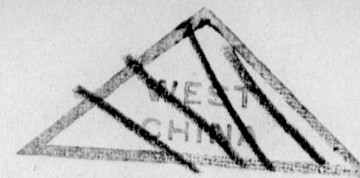
The other conversation was with Mr. George I. Bodine. He said; "A united campaign is all very well but you must not neglect the reports and letters from your individual institutions. Many times our work in connection with the community chest lacks punch and grows stale because we work at it only one or two weeks during the year when we make our appeal. You need to educate your constituency throughout the year and it is a good thing to have the name of one or more of your China Universities coming up on a man's desk every month or so."

J. M. Yard

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WEST CHINA UNION UNIVERSITY
CHENGTU, WEST CHINA



BOARD OF GOVERNORS

Sir Joseph W. Flavell, Bart., LL.D., *Chairman*,
176 Yonge Street, Toronto 2, Ontario, Can.
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Mr. William T. Rich
Prof. H. B. Robins, Ph.D.
Hon. Newton Wesley Rowell, K.C.
Miss E. L. Sinclair
Mr. Mornay Williams, M.A., LL.B.
Mr. Herbert G. Wood, M.A.
Mr. James Wood, M.A.

American Office

150 FIFTH AVENUE
NEW YORK

OFFICERS OF THE UNIVERSITY

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James L. Stewart, D.D., *Vice-President*
James M. Yard, B.D., *Representative in America*

COMMITTEE FOR
CHRISTIAN COLLEGES IN CHINA

October 8th, 1926

*Review
W.C.*

Dr. Eric M. North
150 Fifth Avenue
New York City

Dear Eric:

A letter just in from Wallace contains
a paragraph that I know you will be glad to have.
We ought to be able to make good use of it
during the next year.

"If the Christian universities in China
can unite in a campaign for fifteen to twenty
million dollars, I should put practically none of
it into any new departments or schools in any
of these institutions, with the exception of

proper departments of religious education. Every one of our insti-
tutions is suffering from pernicious anaemia and unless they are
enriched within the next few years they run a good chance of
fading away of losing their influence. A friendly Englishman,
not a teacher in one of our institutions, said to me the other
day of one of the five, "It is a very nice little institution,
but of course one would never think of calling it an university."
This is one of the union universities and it is not Fukien. All
of our institutions are very thin in their staffs, and the tragedy
is that too often the members of the staff are not fully aware of
how much students chafe and criticize the lack of first class
work due to the distraction of the members of the faculty. We
have at present staffs for about half the number of institutions
that we have, and then they would be under, rather than over-staffed.
I think that when this campaign is put through, as I hope it will
be within the next few years, it will be with one great objective,
that is to provide an endowment which will enable Chinese boards
of control to take over and administer during the years when they
are winning the confidence of the Chinese public, which is necessary
before support to any serious degree can be secured in this country.
Don't complicate the issue by going out for new schools."

Sincerely yours,

JMY

JMY:MD

0954

WEST CHINA UNION UNIVERSITY

Memorandum



May 27, 1927

TRANSFER

TRANSFER

Mr. Garside:

I think I had better put in a memorandum the matters relating to West China accounts which I briefly stated to you the other day.

1. The matter of the adjustment of the Building Accounts and of the account known as Reserve Balance 1925, and some other accounts in the Special Section, is a matter which will best be left to President Beech and myself and perhaps ultimately to our successor in the Central Office.

2. Your most active concern will consist of watching the accounts which I refer to below.

3. Endowment cash awaiting investment, - If this should by any chance reach more than \$500., it might be wise to invest it in some bond. At the present time this amount of cash is contained in the balance that is on fixed deposit at the Leonia Bank and is therefore earning 4%. Miss Lane will see that the credit for the 4% on this amount is properly handled on the accounts.

4. In the Building Operations accounts there are two or three possibilities of trouble:

(a) You will note that the account is at present overdrawn. Some of this overdraft may be adjusted in the adjustments referred to above, but as the matter stands it clearly means that Building funds are not available for any further building operations or for the continuance of those now going on. Correspondence should be with Mr. Albertson on this after consulting Dr. Beech so that we may be quite clear that we will not be faced with drafts for Building Operations that we will be unable to meet.

(b) The second source of trouble will be such source as I have just referred to.

(c) The third thing to be watched is the matter of the charge of salary of Mr. Walter Small and his travel to America which I understand are the items which will have to be disposed of this way. The salary of Mr. Small and his travel is paid in the first instance by the Mission Board of the United Church of Canada, and they are reimbursed by us. The salary and expense does not need to be paid until toward the end, perhaps after the end, of our fiscal year in December, but provision should be made to take up the matter with the United Church of Canada so that we may know about it. If Small is returning now it might be possible for us to see that we got it off our budget pretty quickly so that we would not be faced with continuing expense on his account. Confer with Dr. Beech on this.

5. The next group of accounts to watch, to take care of any trouble before it comes is the Current Budget for the field. I am having prepared for you budget control schedules for this budget, and if you will arrange with Miss Harte she will fill in such a schedule each month on the basis of control balance for the month showing where you stand in balancing this account.

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The pen schedule which I gave you the other day shows about where we are likely to come out. The West China budget account is comparatively simple because the matter is all in US gold dollars. We are supposed to furnish during the year to Mr.Albertson US \$16,000., part of which has already been furnished. Dr.Beech recommends that we furnish this amount to Mr.Albertson in nine monthly installments in the first nine months of the year. On such a schedule we are at present behind. You had best take this matter up with Albertson, sending him something on account now and preparing to carry out the plan of sending one-ninth monthly until the \$16,000. is sent. The difficulty in this procedure, however, lies in the fact that occasionally drafts are issued by Albertson to pay bills in America or Great Britain, and such drafts are chargeable to the budget. It therefore will become necessary for you to have an understanding with Mr.Albertson, stopping this procedure of drawing such drafts, or arranging that only a certain amount will be kept for such purposes.

The providing of this amount of \$16,000., with other expenditures, will draw your bank balance down pretty low before the receipts of the fourth quarter are in hand and you should therefore watch this process with care.

The second group of charges against this budget account is the amounts that are charged to what is known as the Governors' salary budget which provides the salary and outgoing travel and return travel of President Beech, Mr.Albertson and Mr.Homer Brown. Beech's salary is paid quarterly to the Methodist Board on receipt of bill. Albertson's and Brown's salaries are paid at the end of the year to the Mission Board of the United Church of Canada; similarly for the travel expense, which is paid at the time the statements are presented if they are in order. Albertson's family has come back to Canada. Brown is in Canada on furlough. He may not return which should relieve the budget some \$3000. for travel. My procedure is to let these charges for Albertson and Brown wait until the end of the year and then set them off against the \$6,000. annual appropriation of the United Church of Canada which I do not collect in part or in whole until the time these accounts are settled.

The third block of accounts charged against this budget are the University's share in the Central Office and the miscellaneous expense of the Board of Governors. If, after the budget schedule is drafted, anything is not clear I will be glad to go over it with you.

6. In the special accounts, I think there is nothing which I need go over here except to suggest that ~~you will find~~ Miss Lane can explain the procedure in the case of the Endowment Income Undistributed Account, and the minutes of the Board of Governors, one or two meetings ago, show what is to be done with the income from the Estate of J.Ackerman Coles. The other accounts are more or less standing in suspense, awaiting clearance, except the charge accounts that show the amounts borrowed from this special block of accounts by the Campaign and Plant Section.

7. The Campaign Expense Accounts appear as a separate block, and the salary of Dr.Yard and Miss Soule, Dr.Yard's travel, miscellaneous printing items approved by him, are paid in here. I presume that if Dr.Beech begins to travel for campaign purposes that also should be charged here. Dr.Beech can inform you as to the action taken at the last Executive Committee meeting concerning the continuance of the Campaign which you should know about in its relation to expenditure. The minutes will come from Dr.Anderson after a bit.

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5-27-27

8. In reckoning whether and where you will be pinched in October by furnishing twelve-twelfths of the budget in nine-twelfths of the time, you need to have in mind the effect upon your bank balances not only of this Current Budget Receipts and Disbursements, but also the effect of any further charges or drafts against the Plant accounts and similar charges against Campaign accounts that would increase the deficit and reduce the available cash.

E.M.North

EMN-H

DC: Miss Lane

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ROCHESTER THEOLOGICAL SEMINARY
ROCHESTER, NEW YORK

January 10, 1928

Mr. B. A. Garside,
150 Fifth Avenue,
New York City

APPROVED TO MRG 1/17/28
COMMITTEE FOR
CHRISTIAN COLLEGES IN CHINA

My dear Mr. Garside:

Instead of meeting with the Permanent Committee in New York yesterday, I remained at home, after having spent Sunday in bed. I could not in any case have gone to New York. I am very sorry, for I feel in consequence that I am not actually representing West China or making the contribution I might and should make to the vexed question of higher education in China.

It is quite likely too late to express my feeling about the plan outlined at the meeting of the Sub-Committee on December 22. It would seem to me that ultimately we shall have to come to some such program as that suggested in the setting up of the general Board of Founders. I do not know how early it was thought that this should become effective, but it would seem to me that until registration has actually become an accomplished fact with the colleges there will be needed, for the discharge of larger administrative responsibilities than are contemplated for the Board of Founders, Boards of Trustees for such institutions as are still unregistered. If and when the actual educational administration of all the colleges shall pass to the control of local Boards of Managers or Directors, such a Board of Founders can meet all needs.

I approve the setting up of the proposed American Committee for Christian Colleges in China to replace the present Permanent Committee, with the provisions relating thereto.

Sincerely,

Henry B. Robins

COMMITTEE FOR
CHRISTIAN COLLEGES IN CHINA

Perman

WALL

Committee for Christian Colleges in China

January 21, 1928.

Dr. Frank Anderson,
199 Regent Street,
London, Ontario

My dear Dr. Anderson,

Herewith I am sending you a copy of the minutes of the meeting of the Permanent Committee held on January 12th. The proposals for the reorganization of the Committee are to be brought to the attention of the various cooperating boards for approval. Can this be made one of the items on the agenda of the Executive Committee meeting next Wednesday? As you will note, the only feature of the reorganization that makes any real change in the Committee is item B which increases the number of representatives of each institution. In the case of West China it would mean the election of one more representative for the general university, and one for the Women's Department.

Gratifying interest in this question of the coordination of our Christian higher education in China has been aroused during the last few months. We are anxious to make progress while this interest is active, and so are trying to get action by the various boards with as little delay as possible.

Sincerely yours,

BAG/G

B A GARSIDE

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ROCHESTER THEOLOGICAL SEMINARY
ROCHESTER, NEW YORK

COMMITTEE FOR
CHRISTIAN COLLEGES IN CHINA

Jan. 28, 1928

Mr. B. A. Garside,
Secretary Committee for
Christian Colleges in China,
150 Fifth Avenue,
New York City

My dear Mr. Garside:

No doubt the Committee is communicating directly to the various Boards of Trustees through their Secretaries the actions recently taken - I refer especially to the Atlantic City actions. I am writing to ask what I, as representative of the West China Union University Board of Governors, should do in the matter. Should I communicate with the Executive urging early action upon the reorganization of the Committee, and the appointment of an additional representative? I shall appreciate your instruction in this matter.

Cordially,

Henry B. Robins

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June 26, 1931

Rev. Lincoln Deang,
Dr. George W. Sparling,
West China Union University,
Chongto, Szechuan, China.

My dear Mr. Deang and Dr. Sparling:

We are enclosing herewith a copy of the minutes of the meeting of the Committee for Christian Colleges in China, together with its two Committees of Counsel, held on June 16. I feel that at this meeting we took some important forward strides in the working out of a larger measure of co-operation among our Christian higher educational institutions in China.

During the last year or two there has been a growing conviction here in the West that it is absolutely essential for the continued success and progress of our Christian higher educational work in China that there be close correlation both of the work on the field, and of the administrative and promotional functions at the home base.

At the meeting on June 16 it was apparent that practically everyone present was convinced that we should accept the Correlated Program as worked out by the Council of Higher Education as the most satisfactory basis now available for unifying our educational program in China. It was felt that as we go forward with the working out of such a program, and with appeals for its increased support both in China and in the West, it will be necessary and desirable that some changes in details should be worked out. The general sentiment, however, was that we should begin without further delay all possible immediate steps both in the direction of the application of the Program among the institutions in China, and in the preparation of plans for seeking increased support here in the West. You will find that practically all the minutes of the June 16 meeting are based on this general line of procedure.

At one point, however, the members of the Committee for Christian Colleges in China and its two related Committees of Counsel expressed themselves as filled with rather serious concern. There were present at the meeting four or five men who had just returned from China and had consulted with representatives of most of the colleges, and had talked with many others who are directly or indirectly interested in Christian higher education in China. While each of these men had his own individual viewpoint, all seemed to hold the conviction that as yet there is not as much unanimity of opinion among the different colleges or as such enthusiasm or loyalty for the Correlated Program as now drafted, as would enable any joint organization here in the West to conduct an appeal for increased support that would be productive

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of maximum results. We all recognize that even under the most favorable circumstances, the securing of any large amount of increased support for Christian higher education in China will be a long and arduous task. If the institutions in China are not whole-heartedly behind such an undertaking, willing to sacrifice some of their own individual interests for the sake of the entire group, and loyal enough to refrain from any public criticism of the undertaking which represents the joint interests of all Christian higher education in China, then such an appeal would have no hope of success.

We all recognize the fact that in the initial stages of the working out of the Correlated Program it has been quite natural, and indeed desirable, that each institution should study first its own needs, and should make the strongest possible presentation of its place in the Program and the support required for it to fill this place adequately. But our work of correlation has now reached the next stage, where all the institutions must lay aside their individual interests, their disappointments if the places assigned to them seem somewhat inadequate, and their criticisms of other parts of the program that seem to them not wholly ideal. Everyone will acknowledge frankly that the Program as now drafted is not perfect; and we would have to admit too that any hope of an absolutely perfect program is purely visionary. The best we can do is to take the Program as it now stands as representing the best thought that Christian educators both from China and from the West have been able to give during more than a decade, to this tremendous undertaking, and to support loyally the Program as it now stands, leaving to future experience the working out of any improvements in detail.

It seems to the Committee for Christian Colleges in China that if we are to achieve this unity of thought and action it is indispensable that each University and college should record in a clear and unequivocal manner its approval of the Correlated Program as a whole, its acceptance of its own place within this Program, and its determination to work heartily and loyally for the success of the entire Program. With this conviction in mind the Committee adopted action No. 148 which reads as follows:-

"#148 - VOTED that, when the Secretary reports the general approval already given to the Correlated Program, he also express to each of the Universities the concern raised in the minds of certain visitors to China who have been greatly perplexed as to the apparent lack of agreement to and support of the Correlated Program by members of the governing boards and administrative staffs of the various institutions; that he request from each institution a definite statement as to the attitude of that institution toward the Correlated Program as a whole, as well as with regard to the share which the individual institution will have within the program, and whether the institution will loyally support a coordinated campaign based upon the program; and lastly, that he ask also for full details as to how the funds allocated to each institution under the Correlated Program would be employed."

To accomplish what is requested in action #148 it is necessary that each institution, either through its responsible administrative officers if they are able to speak for the institution, or through the governing boards where necessary, should take the following steps:-

1. Institutions should affirm or re-affirm their approval of the Correlated Program as a whole, their acceptance of the part assigned to them within the Program, and their willingness to cooperate heartily and loyally in every endeavor looking toward the success of that Program. Their action should be clear-cut and unequivocal, without restrictions or limitations.
2. Wherever an institution wishes to add any supplementary action, not inharmonious with the action described above, or wishes to present any proposal or request relative to the Program as a whole or the institution's participation therein, such matters should be presented in a separate action, so phrased as to make clear that it is not in conflict with the institution's whole-hearted acceptance of the Correlated Program as drafted.
3. In addition to these formal actions of approval, it would be most helpful if the responsible administrative officers, board members, and faculty members would seek in every way they can, both in correspondence and in conversation, to demonstrate their loyal cooperation in the efforts being made to bring about a unification of the Christian higher educational program in China.

The Committee for Christian Colleges in China is planning to go forward as rapidly as possible with preliminary steps looking toward an appeal both in China and in the West for increased support for the Christian higher educational program in China, at as early a date as the circumstances will permit. If we are to be ready to go forward whenever conditions permit, it is imperative that there be no further delay either on the field or at the home base. The Committee urges, therefore, that each institution should take without delay the actions outlined above.

You will also note that the last part of action #148 requests "full details as to how the funds allocated to each institution under the Correlated Program would be employed". The thought of the Committee in making this request was that it is now high time for us to begin the collection of publicity material on which any appeal for support must be based. To this end each institution should prepare full and attractive material descriptive of the work of the institution, and particularly of the needs for which support will be sought in connection with the program. Each institution should work out this publicity material in whatever way is most effective for its own particular needs. The material should include not only the statistical information necessary to carry conviction, but should also contain a human interest appeal, as, for example, through the use of stories and examples from real life. Also, it is extremely important that a generous supply of pictures should be provided. These should be of high grade from a photographic standpoint so as to permit reproduction, and should show not only the physical appearance of the campus but should also keep in the foreground the life and activities which would interest and attract prospective donors. The earlier we can obtain adequate material of this kind from all the institutions in China, the earlier we can begin a preparation for an appeal for support. Each institution should undertake this preparation of publicity material immediately.

The foregoing is written in very general terms. When we apply this to West China Union University we find that the action of the Senate adopted on March 6, 1950, is quite satisfactory in so far as West China's share in the Program is concerned, though this action does not show the University's approval of the Program as a whole. It would be very helpful if the University could give us assurances that it approves the Program as a whole, and will give this Program its loyal support.

As to the request of the Committee for Christian Colleges in China "for full details as to how the funds allocated to each institution under the Correlated Program would be employed", you are already familiar with the need for fuller publicity material depicting the general work and plans of West China Union University, as well as more specific information as to the objectives for which West China is seeking support under the Correlated Program. We earnestly hope the University will be able to give serious attention at an early date to the preparation of all these types of informational and publicity material.

Very cordially yours,

BAG-B

B A GARSIDE

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Form Letter to President

June 29, 1931

Rev. Lincoln Dsang,
Dr. George W. Sparling,
West China Union University,
Changtu, Szechuan, West China

My dear Mr. Dsang and Dr. Sparling:

I am glad to be able to report to you that we have made three important steps forward in connection with the Correlated Program.

The first of these is the formation, in England, of the United Committee for Christian Universities of China. I was able to get several preliminary actions taken, when in England a year ago, and the Committee is now established with an office, a full time Secretary, and a Treasurer who is giving a large amount of time to promotion. They have already gotten out attractive publicity, and set up groups of influential people in a number of cities as a basis for securing increased support.

The second step is the action of the Committee for Christian Colleges in China, at its meeting of June 16th, the minutes of which accompany this, in which they "accept the Correlated Program as a hopeful and encouraging but still uncompleted program and as the preliminary basis for a joint financial campaign." You will perhaps remember that at the last important meeting of the Committee for Christian Colleges in China, held April 13, 1929, which considered the former program adopted in 1928, their action was - "We do not believe that the program is at present in such shape that it could wisely be presented to the American public". The present action means that while the Committee is not fully satisfied with the program of 1930, it finds it a sufficient basis upon which to go ahead.

The third step is the decision to proceed at once "to draft a program for the first stage of a financial campaign". In this connection the Committee has requested me to stay on for some months as its Acting Executive Secretary, and my Board has agreed to this request, so that I shall be remaining here for some time, sailing to reach Shanghai January 28, 1932. The minutes of the Committee of Educational Counsel give details.

Mr. Garside, as Secretary of the Committee for Christian Colleges in China, has written the covering letter for the minutes, presenting the point of view of the Committee, and I think it is unnecessary for me to add any comment.

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The point of this letter is to deal with action #148, in which the Committee requests "a definite statement as to attitude".

At the meeting of the Committee for Christian Colleges in China, on June 16th, acting as the representative of the Council of Higher Education and, through the Council, of your institution so far as concerned in the Correlated Program, I presented the Correlated Program, and on behalf of the Council asked for its adoption. The situation which I ran into was this. A number of those present at the meeting had recently been in China and stated that they felt that the various institutions were not whole-heartedly behind the Correlated Program.

We had presented the official actions taken by all of the boards of control, and I reported the explanations as to conditional actions which were made at the last meeting of the Council of Higher Education, and the judgment of the Council that these were not of a nature to conflict with the program or to require action of the Council. I pointed out in addition that there had for many years been opposition on the part of some to any such program and that we were quite aware that in a number of instances such opposition still continued, but I pointed out that the judgment of the majority was that on record in the official actions, and that that should be taken by the Committee here as its basis rather than the objections urged by the minorities. However, I found it impossible to overcome the impression in the minds of a considerable number of persons to the effect that the Correlated Program did not have sufficient backing. There were two main reasons for this.

First, there is a definite feeling in the minds of many here that the various institutions, in voting for the program, voted merely for what they hoped to get out of it for themselves, and therefore approved it for selfish reasons and not from any generous vision as to the welfare of the Christian movement in China as a whole or willingness to sacrifice anything in order to bring about real correlation and take a place in a nation-wide program. As a basis for this, they pointed to a number of actions which merely stated approval of a certain sum of money included in the program for the institution concerned, or to others which contained conditions. The Chairman of the Committee stated emphatically that institutions could not be both in and out of the program, and that conditional actions did not give a sound basis for going ahead with anything.

Second, persons recently returned from China reported that they had conferred with a large number in various colleges who had talked against the program. One stated emphatically that his conversation with various presidents led him to believe that "Right down the line, not a single President was wholeheartedly backing the Correlated Program." Others thought this was an extreme statement, but agreed in part. One of the leading business men on the committee, whose judgment commands the greatest respect from all, stated "All of the people from China who come into my office talk at cross-purposes."

I refused to accept this interpretation of the situation; but the day's discussions gradually made it clear to me that a good many members of the Committee here in New York will be unable to go forward with any enthusiastic conviction of success in raising money unless they become convinced that there is much more unanimity of spirit in China than they think there is at present. Therefore action #148 was taken which asks for clear-cut and unconditional statements in order to clear up this uncertainty.

Rev. Lincoln Deang
Dr. George W. Sparling -3

6-29-31

As to West China, I think that I need to add little, save that some statement as to your attitude toward the program as a whole is needed by the Committee here. Is West China really in favor of cooperation in a nation-wide plan? We should have this statement at the earliest possible time.

With best personal regards,

Faithfully yours,

EHC.A
Encs.

E. H. Cressy, Secretary,
Council of Higher Education.

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